1	Related Entries:	ABA, ABA-RA, ABC-RA	A, ACA, ACG, BFA, BMA, FAA,
2		IEA, IEB, IED, IFB,	IGK, IGP-RA, IRB-RA, KBA,
3		KBA-RA, IRB- KLA, KI	A -RA
4			
5	Responsible Office	s: Office of Communi	ications; Office of School
6		Support and Well-be	eing; Office of Well-being,
7		Learning, and Achie	evement
8			
9		Family-School Partne	erships
10 11	-	Parent and Family Inv	volvement
12	A. PURPOSE		
13			
14	1. The Boa	rd of Education	(Board) is committed to
15	promotin	JTo establish inclusi	ve, culturally responsive,
16	and anti	racist processes for	parent/guardian engagement
17	in deci	sions ¹ affecting t	heir students and their
18	students	schools	
19			
20	2. To affirm	n a framework for fam	nily-school partnerships in
21	alignmen	t with the National S	Standards for Family-School
22	Partners	nips and in compliance	e with federal requirements
23	for build	ling the capacity of	parents/guardians/families
24	and sche	ol staff to engage	e in meaningful, two-way

¹ For the purposes of this policy, the terms "parent/guardian" and "family" are not always interchangeable, and have been intentionally used in the following ways: "parent/guardian" is used where there is a reference to the legal authority to make educational decisions on behalf of a child; "family" is used where there is a reference to the many roles family members, in addition to the student's legal custodian, perform on behalf of children and their school communities.

25		partnerships to support the education and well-being of
26		all children
27		-meaningful family-school partnerships as an essential
28		component to students' academic success.
29		2. The Board encourages parent and family involvement
30		in the school community to support children's education,
31		healthy development, and well-being. Montgomery County
32		Public Schools (MCPS) will take actions to promote
33		family involvement efforts that encompass the diversity
34		of the community.
35		
36	В.	ISSUE
37		
38		Families are children's first teachers, and as students reach
39		school age, families and school staff have the opportunity to
40		become partners working toward s the shared goal of nurturing
41		the development of healthy, resilient, and competent young
42		adults.
43		
44	c.	POSITION
45		
46		1. The Board is committed to a strength-based approach to
47		family engagement that recognizes and leverages
48		students' and families' experiences to achieve every
49		student's best outcomes.
50		
51		2. The Board expects all Montgomery County Public Schools
52		(MCPS) employees to promote and demonstrate a commitment

53		to high expectations for achievement for all students,
54		in partnership with their families.
55 56 57 58 59 60 61 62 63 64		2. All MCPS employees are expected to promote and demonstrate a commitment to parent and family involvement. Research indicates that family involvement in education has a positive effect on student learning and healthy development and is an important strategy in reducing achievement gaps. Additionally, meaningful and effective home-school partnerships help to ensure a safe and respectful learning environment.
65	3.	The Board affirms the following six principles to guide
66		family-school partnerships supports the development of
67		parent and family involvement programs and services that
68		are comprehensive and linked to for student learning
69		andsuccess, based on, but not limited to, the National
70		Parent/Teacher Association's National Standards for
71		Family-School Partnerships:
72		
73		a) a) Welcoming Welcome all families: into the school
74		community-families are active participants in the
75		life of the school
76		
77		As affirmed in Policy ACA, Nondiscrimination,
78		Equity, and Cultural Proficiency, the Board
79		promotes the engagement of all parents/guardians in
80		their children's education and works to remove
81		barriers that impede their active participation
82		without regard to actual or perceived personal

83	characteristics ² . MCPS and local schools $\frac{1}{2}$ and $\frac{1}{2}$ will
84	create welcoming, responsive, and inclusive
85	environments where -
86	
87	(1) families and students feel welcomed, heard and
88	respected valued , and enjoy a sense of
89	belonging and connectedness connected to
90	eachthe community other, to school staff, and
91	to what students are;
92	
93	(2) the diverse needs, abilities, personal
94	characteristics, and backgrounds of families
95	are valued; and
96	
97	(3) family engagement activities are high-
98	quality, relevant, and connected to supporting
99	student social, emotional, and academic
100	learning and doing in classdevelopment.
101	
102 ь) CommunicatingCommunicate effectively: families
103	
104	To promote early and thorough awareness for
105	families, MCPS and local —and—school staff and
106	families will engage in regular, meaningful two-

² Personal characteristics include race, ethnicity, color, ancestry, national origin, nationality, religion, immigration status, sex, gender, gender identity, gender expression, sexual orientation, family structure/parental status, marital status, age, ability (cognitive, social/emotional, and physical), poverty and socioeconomic status, language, or other legally or constitutionally protected attributes or affiliations.

107 way communication about student learning and 108 development through multiple, strategically 109 implemented mechanisms and tools. 110 111 (1) Through effective, inclusive, culturally 112 and antiracist communication responsive, 113 strategies, all families will be provided 114 learn opportunities to the critical 115 educational benchmarks, course sequences, 116 service-learning requirements and 117 opportunities, timelines, and applications 118 processes required for their students to 119 access rigorous instruction and educational 120 opportunities (e.g., magnet, gifted and 121 language immersion, and dual talented, 122 enrollment programs; courses leading to 123 and career readiness, college including 124 industry-recognized career credentials and 125 other professional certification; 126 leadership--development scholarships; and 127 opportunities). -128

> (1)(2) Consistent with Board Policy KBA, Policy on Public Information, the Board promotes accessibility of information to the broadest community possible.

(2) .

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136	a) c) Supp	orting Support student success: families
137		
138	(1)	The Board is committed to building families'
139		capacity to advocate effectively for their
140		children $_{7}$ and also building MCPS staff
141		members' capacities for effective, inclusive,
142		and culturally and linguistically competent
143		family engagement.
144		
145	(2)	As set forth in the federal Every Student
146		Succeeds Act^3 , the Board is consistently
147		mindful of parents/guardians who may need
148		additional support to advocate for their
149		students without enhanced communication,
150		interpretation or translation, meeting
151		facilitation or support.
152		
153	(3)	Normative engagement practices shall be
154		critically examined to identify and develop
155		alternatives to traditional practices that may
156		exclude identifiable groups from meaningful
157		family engagement in student learning
158		decisions, school-home communication, and
159		school community life.

³ Federal *Every Student Succeeds Act* (ESSA; 2015) Title I, Title III, and Title IV programs, such as those for low-income and migrant students and emergent language learners, include specific requirements for building the capacity of parents/guardians/families and school staff to engage in regular, two-way, and meaningful communication involving student academic learning.

161 (4) In critically examining engagement 162 activities, Board members and staff will 163 consider timing and participation options that 164 account for the range and variety of 165 parent/guardian work schedules. 166 -and school staff continuously collaborate to 167 support students' learning and healthy development 168 both at home and at school, and have regular 169 opportunities to strengthen their knowledge and 170 skills to do so effectively. 171 172 d) Speaking Speak up for children-every child: d) 173 174 MCPS and local schools staff will encourage efforts 175 of families, are empowered to students, and staff 176 to advocate for their children, to ensure that 177 students recognize and eliminate bias in family 178 engagement practices, and to advocate are for fair 179 treatment ed fairly and have equitable access to 180 learning opportunities that will support and 181 supports for all students their success. 182 (1) . 183 184 e) SharingShare power: families e) 185 186 Families and school staff are important and (1) 187 valued partners with unique information

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188 regarding decisions that affect children. 189 Families and Sschool staff will consult and 190 collaborate with families and students to 191 together inform, influence, and create school 192 policiesrules, practices, and programs, 193 including full engagement in the school 194 improvement processplanning, using methods 195 appropriate to the participation goals. 196 (1) who are

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- 198 (2) As set forth in Board Policy ABA, Community 199 Engagement, schools will actively seek the 200 participation of parents/guardians who are 201 representative of the school community in 202 school improvement planning and innovation 203 $processes_7$ as well as community engagement in 204 Board decision-making processes. developing 205 and revising school system policies, strategic 206 planning, budget development, and 207 implementation of school district initiatives 208
 - f) f) CollaboratingCollaborate with community:families

(1) MCPS and local school staff encourage student involvement in student-led organizations, such as student government and interest/advocacy groups which benefit

216 student academics, interests, and personal 217 development. MCPS and local schools will 218 engage with student leaders and members of 219 in such organizations school-related 220 decisions aligned with their interests using 221 methods appropriate to the participation 222 qoals.

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- 224 (2) MCPS and local school staff value the support 225 of the many organizations that represent and 226 build relationships among families of students 227 and their essential contributions to student 228 development, parent/guardian advocacy, and 229 school community vitality. The Board seeks 230 every effort to provide equitable experiences 231 for students. MCPS and local schools will 232 engage with the leaders and members of such 233 organizations in school-related decisions and 234 decisions related to their focus area(s), 235 using methods appropriate to the participation 236 goals.
- 238 and school (3) MCPS local staff will and 239 collaborate with community members 240 organizations in order -to connect students to 241 service learning readiness and career 242 opportunities, as well as to connect families, 243 and staff to -community services.

248 to build strong family-school partnerships towards the shared 249 goal of nurturing the development of healthy, resilient, and 250 competent young adults. 251 252 252 E. IMPLEMENTATION STRATEGIES 253 1. The superintendent of schools will review existing 255 policies and procedures, and develop necessary engage 256 parents/guardians as equal partners in student learning 257 and family-school partnerships through effective, 258 inclusive, culturally appropriate, and antiracist 259 practices, as follows: 260 261 261 a) Develop and implement regulations and procedures to 262 support this policy, including but not limited to 263 - 264 (1) a definition of documents that are vital to 265 families' access to their students' education 266 program, in alignment with federal and state 267 law; and 268 (2) the provision of language interpretation and	244		
247All MCPS staff will effectively collaborate with all families248to build strong family-school partnerships towards the shared249goal of nurturing the development of healthy, resilient, and250competent young adults.251252252E.2531.2541.255policies and procedures, and develop necessary engage256parents/guardians as equal partners in student learning257and family-school partnerships through effective,258inclusive, culturally appropriate, and antiracist259practices, as follows:260261261a)262support this policy, including but not limited to263-264(1) a definition of documents that are vital to265families' access to their students' education266program, in alignment with federal and state267law; and268(2)269(2)270translation services.	245	D.	DESIRED OUTCOME
248 to build strong family-school partnerships towards the shared 249 goal of nurturing the development of healthy, resilient, and 250 competent young adults. 251 E. 252 E. 253 1. 255 policies and procedures, and develop necessary engage 256 parents/guardians as equal partners in student learning 257 and family-school partnerships through effective, 258 inclusive, culturally appropriate, and antiracist 259 practices, as follows: 260 261 261 a) 262 Linitation of documents that are vital to 263 - 264 (1) a definition of documents that are vital to 265 families' access to their students' education 266 program, in alignment with federal and state 267 law; and 268 (2) 269 (2) 269 (2) 269 (2)	246		
249 goal of nurturing the development of healthy, resilient, and 250 competent young adults. 251 252 252 E. IMPLEMENTATION STRATEGIES 253 1. The superintendent of schools will review existing 255 policies and procedures, and develop necessary engage 256 parents/guardians as equal partners in student learning 257 and family-school partnerships through effective, 258 inclusive, culturally appropriate, and antiracist 259 practices, as follows: 260 261 261 a) Develop and implement regulations and procedures to 262 support this policy, including but not limited to 263 - 264 (1) a definition of documents that are vital to 265 families' access to their students' education 266 program, in alignment with federal and state 267 law; and 268 (2) the provision of language interpretation and	247		All MCPS staff will effectively collaborate with all families
250 competent young adults. 251 252 E. IMPLEMENTATION STRATEGIES 253 254 1. The superintendent of schools will review existing policies and procedures, and develop necessary engage parents/guardians as equal partners in student learning and family-school partnerships through effective, inclusive, culturally appropriate, and antiracist practices, as follows: 260 a) 261 a) 262 support this policy, including but not limited to support this policy, including but not limited to 263 264 (1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state law; and 268 (2) the provision of language interpretation and translation services.	248		to build strong family-school partnerships towards the shared
 251 252 E. IMPLEMENTATION STRATEGIES 253 254 1. The superintendent of schools will review existing policies and procedures, and develop necessary engage parents/guardians as equal partners in student learning and family-school partnerships through effective, inclusive, culturally appropriate, and antiracist practices, as follows: 260 261 a) Develop and implement regulations and procedures to support this policy, including but not limited to 263 - 264 (1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state law; and 269 (2) the provision of language interpretation and translation services. 	249		goal of nurturing the development of healthy, resilient, and
 252 E. IMPLEMENTATION STRATEGIES 253 254 The superintendent of schools will review existing policies and procedures, and develop necessary engage parents/guardians as equal partners in student learning and family-school partnerships through effective, inclusive, culturally appropriate, and antiracist practices, as follows: 260 261 Develop and implement regulations and procedures to support this policy, including but not limited to 263 (1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state 267 <lo>(2) the provision of language interpretation and 270</lo> 	250		competent young adults.
2532541. The superintendent of schools will review existing policies and procedures, and develop necessary engage parents/guardians as equal partners in student learning and family-school partnerships through effective, inclusive, culturally appropriate, and antiracist practices, as follows:260261261263263264(1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state law; and269270270270	251		
2541. The superintendent of schools will review existing policies and procedures, and develop necessary engage parents/guardians as equal partners in student learning and family-school partnerships through effective, inclusive, culturally appropriate, and antiracist practices, as follows:260261261a) Develop and implement regulations and procedures to support this policy, including but not limited to 263264(1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state law; and269(2) the provision of language interpretation and translation services.	252	Ε.	IMPLEMENTATION STRATEGIES
255policies and procedures, and develop necessary engage256parents/guardians as equal partners in student learning257and family-school partnerships through effective,258inclusive, culturally appropriate, and antiracist259practices, as follows:260261261a) Develop and implement regulations and procedures to262support this policy, including but not limited to263-264(1) a definition of documents that are vital to265families' access to their students' education266program, in alignment with federal and state267law; and268(2) the provision of language interpretation and270translation services.	253		
256parents/guardians as equal partners in student learning257and family-school partnerships through effective,258inclusive, culturally appropriate, and antiracist259practices, as follows:260261261a) Develop and implement regulations and procedures to262support this policy, including but not limited to263-264(1) a definition of documents that are vital to265families' access to their students' education266program, in alignment with federal and state267law; and268(2) the provision of language interpretation and270translation services.	254		1. The superintendent of schools will review existing
257and family-school partnerships through effective, inclusive, culturally appropriate, and antiracist practices, as follows:260261261262support this policy, including but not limited to 263263264(1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state law; and268269(2) the provision of language interpretation and translation services.	255		policies and procedures, and develop necessary engage
258inclusive, culturally appropriate, and antiracist259practices, as follows:260-261a) Develop and implement regulations and procedures to262support this policy, including but not limited to263-264(1) a definition of documents that are vital to265families' access to their students' education266program, in alignment with federal and state267law; and268(2) the provision of language interpretation and270translation services.	256		parents/guardians as equal partners in student learning
259practices, as follows:260261a) Develop and implement regulations and procedures to262support this policy, including but not limited to263-264(1) a definition of documents that are vital to265families' access to their students' education266267law; and268269(2) the provision of language interpretation and270translation services.	257		and family-school partnerships through effective,
260 261 a) Develop and implement regulations and procedures to 262 support this policy, including but not limited to 263 - 264 (1) a definition of documents that are vital to 265 families' access to their students' education 266 program, in alignment with federal and state 267 law; and 268 (2) the provision of language interpretation and 270 translation services.	258		inclusive, culturally appropriate, and antiracist
261a)Develop and implement regulations and procedures to support this policy, including but not limited to 263263-264(1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state law; and268(2)269(2)270translation services.	259		practices, as follows:
262support this policy, including but not limited to263-264(1) a definition of documents that are vital to265families' access to their students' education266program, in alignment with federal and state267law; and268(2) the provision of language interpretation and translation services.	260		
 263 - 264 (1) a definition of documents that are vital to 265 families' access to their students' education 266 program, in alignment with federal and state 267 law; and 268 269 (2) the provision of language interpretation and translation services. 	261		a) Develop and implement regulations and procedures to
264(1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state law; and268(2) the provision of language interpretation and translation services.	000		
265families' access to their students' education266program, in alignment with federal and state267law; and268269269(2)270the provision of language interpretation and translation services.	202		support this policy, including but not limited to
266program, in alignment with federal and state267law; and268			<pre>support this policy, including but not limited to _</pre>
267law; and268269(2)the provision of language interpretation and translation services.	263		_
268269(2)the provision of language interpretation and translation services.	263 264		_
269(2) the provision of language interpretation and270translation services.	263 264 265		- (1) a definition of documents that are vital to
270 translation services.	263 264 265 266		(1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state
	263 264 265 266 267		(1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state
	263 264 265 266 267 268		(1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state law; and
271 a)	263 264 265 266 267 268 269		 (1) a definition of documents that are vital to families' access to their students' education program, in alignment with federal and state law; and (2) the provision of language interpretation and

272 indicators, and b) Develop goals, metrics for 273 effective and inclusive family engagement; monitor 274 the milestones and data points annually; and 275 identify barriers to participation, with particular 276 to parents/guardians who attention may need 277 additional support to advocate for their students 278 enhanced communication, without such as 279 interpretation or translation.

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- 282 2. The superintendent of schools and the Board of Education 283 will monitor the milestones and data points associated 284 with Goal 3: Strengthen Productive Partnerships for Education in the MCPS Strategic Plan. 285 286 Designate staff responsible for providing C) 287 coordination, technical assistance, and other 288 support necessary to build the capacity of MCPS 289 staff to plan and build effective family-school 290 partnerships to improve student academic 291 achievement and school performance.
- 293d)Consult and collaborate, with parents/guardians and294families, using methods appropriate to the295participation goals, to develop -
 - (1) professional learning for staff, regarding the value and utility of contributions of families, and in how to reach out to,

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300				communica	te	with,	and	d w	ork	with
301				parents/g	uardia	ns,				
302										
303			(2)	models f	or re	levant	and	effect	ive	family
304				outreach	prog	rams,	inclu	ding	those	e for
305				families	who	arrive	at	diffe	rent	times
306				throughou	t the	school	year,	or w	ho ma	y have
307				little fa	miliar	ity wit	h MCPS	Β,		
308										
309			(3)	well-publ						wo-way
310				communica	tion w	vith fam	nilies	who d	lo not	speak
311				English,	and	l oth	er	assist	cance	for
312				parent/gu	ardian	s to	make	inform	ned c	hoices
313				about the	ir stu	udents'	acade	mic pr	ogram	s, and
314				school ac	ctivit	ies , ; u	nderst	and k	ey ac	ademic
315				milestone	s, opt	ions, a	nd imp	licati	ons of	those
316				decisions	-; and	access	avail	able re	esouro	es. of
317				our diver	se com	munity :	is int	egral 1	to The	: Board
318				provides	opport	unities	for	parent	s and	-other
319				members (of the	e publi	c to	provi	de fe	edback:
320				through p	public	commen	its at	Boar	d mee	tings,
321				written a	nd e-m	ail cor	respor	dence ,	serv	'ice on
322				advisory-	-commi	ttees,	and	partic	cipati	.on in
323				public	hearin	igs an	d co	mmunit	ty f	orums.
324				Feedback	from a	broad	specti	rum		
325	the									
326		e)	Deve	lop templa	ites a	nd tool	s for	schoo	ol us	e that
327			effe	ctively co	mmunic	cate the	e foll	owing	infor	mation

328 and, to families in a form to the extent 329 practicable, in a language they can understand: 330 331 This policy and school improvement plans. (1) 332 333 State academic standards, state and local (2) 334 academic assessments, and tools for monitoring 335 a child's progress. 336 337 (3) Student rights and responsibilities, student 338 conduct (including restorative codes of 339 processes), critical educational justice 340 benchmarks, academic planning information and 341 course sequences, timelines and applications 342 processes of required to access rigorous 343 instruction and educational opportunities 344 (e.g., magnet, gifted and talented, language 345 immersion, and dual enrollment programs; 346 courses leading to college and career 347 readiness, including industry-recognized 348 career credentials and other professional 349 certification; scholarships; and leadership 350 development opportunities). 351 352 (4) Information related to school and 353 parent/guardian/family programs, meetings, 354 and other activities, such as parent/guardian 355 councils and school events.

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357	F. REVIEW AND REPORTING
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359	This policy will be reviewed in accordance with the Board of
360	Education policy review process.
361	
362	Related Sources: Every Student Succeeds Act (ESSA; 2015) Title
363	I, Title III, and Title IVNational Standards
364	for Family School Partnerships, 2022
365	
366	Policy History: Adopted by Resolution No. 669-9066990,
367	November 13, 1990; reformatted September 1996; amended by
368	Resolution 489-02, October 28, 2002, amended by Resolution 417-
369	10, July 26, 2010; amended .
370	

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